

UAMS Pediatric and Child Clinical Postdoctoral Psychology Fellowship

College of Medicine, Department of Pediatrics University of Arkansas for Medical Sciences



TRAINING HANDBOOK

The UAMS Pediatric Psychology Postdoctoral Fellowship is a multi-site program consisting of three (3; 2 in Little Rock and 1 in Springdale) full-time, 12-month positions, with the Fellowship providing 2000 hours of supervised training (which meets APPIC standards and Arkansas Psychology Board licensure requirements for postdoctoral training hours). The fellowship begins on September 1st each year. An alternative start date may be arranged with advance notice and agreement from both the training directors and the post-doctoral fellow in cases of unforeseen circumstances. Failure to provide advance notice may result in the loss of the fellowship.

The Fellowship program is part of a comprehensive interdisciplinary training effort within the Department of Pediatrics at UAMS, and involves other trainees such as medical fellows, residents, students, social work interns, and speech/language pathology interns. In addition, psychologists are embedded in other sections within the Department of Pediatrics (i.e., Children at Risk, Adolescent Medicine, Behavioral Pediatrics, Center for Applied Research and Evaluation). The Fellowship is under the direction of the Section of Pediatric Psychology, which consists of 18 doctoral-level psychologists, 3 postdoctoral fellows, 3 master's-level psychological examiners, 2 neuropsychological technicians and graduate level-practicum students.

The Little Rock rotations are based on the Arkansas Children's Hospital (ACH) campus and include outpatient clinics, inpatient consultation and UAMS Dennis Developmental Center (DDC). Fellows housed in Springdale, Arkansas are primarily located at the Schmieding Developmental Center (SDC). Please see the SDC descriptions below for rotation and training details with focuses on team-based evaluations, autism and developmental evaluations Please see the ACH and DDC descriptions below for specific rotation and training details.

Training Locations and Resources

Little Rock, Arkansas

As the capital city of Arkansas, Little Rock provides many of the benefits of living in a large city, without the negative aspects such as traffic congestion and high cost of living. The population of the greater Little Rock area is approximately 500,000. Fellows enjoy spending time outdoors at Pinnacle Mountain, the River Trail, and Eureka Springs. There are numerous community events and among Fellow favorites are Trivia Nights, Science



After Dark, Brew at the Zoo, Shop and Sip, Arkansas Travelers baseball games and food fastivals. The resort city of Hot Springs is a 1



festivals. The resort city of Hot Springs is a 1-hour drive from Little Rock and the Ozark Mountains are a 2-hour drive. Stretching along the Arkansas River, Little Rock is truly a wonderful place to live, work and play. In November 2004, Little Rock celebrated the opening of the Clinton Presidential Library. Little Rock sits among the gently rolling hills of central Arkansas. Summers can be hot at times while winter remains mild for the

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most part, with an occasional snowfall. Arkansas boasts all her beauty in spring and fall with endless flowers in the spring and vibrant colors in the fall. The weather during these seasons can truly be described as perfect.

Life in Little Rock



**Photos courtesy of past Pediatric Psychology Fellows

Springdale, Arkansas

Northwest Arkansas is the fastest-growing area in the state. It also offers many benefits of living in a big city such as performing arts, concerts, a minor league baseball team, and is home to the Arkansas Razorbacks with a great opportunity to enjoy collegiate sports in the SEC. Bentonville is becoming an art destination and is home to Crystal Bridges and a growing number of restaurants and art galleries. Bentonville also hosts a film festival in May, attracting top celebrities and independent filmmakers around the nation, while Fayetteville has



a nationally renowned local theatre featuring original works as well as touring acts. The temperatures remain moderate much of the year and residents enjoy four seasons, and many outdoor activities including mountain biking, water sports, hiking, and an amazing system of walking trails that connect Northwest Arkansas. For the 8th year in a row, Fayetteville has been selected as one of *U.S. News & World Report*'s top 10 Best Places to Live in the U.S.

UAMS Department of Pediatrics



Established in 1904, the UAMS Department of Pediatrics (DOP) is the largest Department in the University of Arkansas for Medical Sciences' College of Medicine and supports the Arkansas Children's System including Arkansas Children's Hospital (<u>ACH</u>), Arkansas Children's Northwest Hospital (<u>ACNW</u>) and Arkansas Children's Research Institute (<u>ACRI</u>). Our mission as a department is to promote clinical, research, education and advocacy efforts to improve the health of the children of Arkansas and educate incredible pediatricians and pediatric specialists.

The DOP has nearly 300 faculty members and provides its clinical services through Arkansas Children's system, which is the sixth-largest pediatric hospital in the nation and provides outstanding clinical facilities. UAMS is consistently ranked as one of the top institutions in the country and is the only comprehensive academic medical center and health sciences university. Arkansas Children's Hospital has been recognized for excellence in seven pediatric subspecialty services by US News & World Report for the second consecutive year. This places ACH as one of the top children's hospitals in the nation.

Working at both UAMS and AC, Fellows also have access to both the UAMS and AC medical libraries, Employee Health and Wellness and other campus resources. Additionally, Fellows at both sites can participate in the LEND training program. Fellows share dedicated office space in the section where all of the faculty are also located. Fellows receive administrative support from the Psychology Fellowship Coordinator and Office Manager. The Fellows are provided laptops with carrying bags, docking stations, desks, additional filing cabinets, telephones, business cards and access to a variety of training materials including books. Fellows receive training in the electronic medical record systems used on campus EPIC Hyperspace. To learn more about the DOP, please visit UAMS Department of Pediatric website.

Leadership Education in Neurodevelopmental Disabilities (LEND)

All Pediatric Psychology Fellows are partially funded by a grant to the Partners for Inclusive Communities. The LEND program is federally funded through the Maternal Child Health Bureau. The purpose of the LEND program is to provide trainees with experiences to competently apply knowledge and skills to the care of persons with developmental disabilities and their families; effectively participate in an interdisciplinary process of designing, evaluating, and implementing programs; and effectively work in an interprofessional team. In addition to these clinical and training experiences, the fellows are encouraged to initiate research and/or participate in ongoing faculty research efforts. For more information, please see the <u>AUCD LEND</u> website.

Discipline Director: Elizabeth Pulliam, Psy.D.

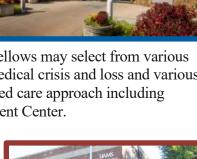
Arkansas Children's Hospital (ACH)

ACH is the only pediatric medical center and pediatric Trauma 1 facility in Arkansas. Known for being one of the largest pediatric medical providers with 359 beds and spanning 36 city blocks, ACH proudly provides world-class medical care to children and families throughout Arkansas and surrounding areas. Pediatric Psychology Fellows cover several outpatient medical clinics including Cardiology, CPAP Adherence, GI, High-Risk Newborn, Hearing Impairment, Weight Management, Nephrology and Sleep. Also,

Fellows cover the Inpatient Consultation/Liaison Service for all of ACH. Fellows may select from various elective experiences, which include developmental disabilities, research, medical crisis and loss and various pediatric subspecialty outpatient clinics. ACH takes a patient-family-centered care approach including several patient and family-led initiatives and an extensive Family Engagement Center.

UAMS J.L. Dennis Developmental Center (DDC)

The DDC is an outpatient interdisciplinary evaluation and treatment center that serves a variety of patient populations with a focus on children with developmental, learning, and/or behavioral problems from birth through 13 years of age. In the DDC, Fellows can participate in psychoeducational assessment, autism spectrum disorders, behavioral assessment, multidisciplinary team assessment, and psychotherapy. For more information on specific clinics, resources and programs please see the <u>UAMS DDC website</u>.





Little Rock Sample Clinical Rotation and Didactics Calendar

Time	Monday	Tuesday	Wednesday	Thursday	Friday
7:45 AM				CDBC Lectures	
				7:45-8:30 AM	
8:00 AM	Sleep Clinic	DDC Rotation	1st week Cleft Clinic	Sleep Clinic	DDC Rotation
		(e.g. Feeding	Nephrology		Example:
		Therapy	/Dialysis		Team Evaluations
12:00	Fellow Conference+	Lunch	Schwartz Rounds+	Pediatric Grand	Psychology
PM	(In-Person Only)		2 nd bi-monthly	Rounds+	Section Program
	1 st Monday			$(1^{\text{st}}, 3^{\text{rd}} 5^{\text{th}})$	Meetings
			Ethics Grand		
	DOP Research		Rounds+	PedsPlace+	
	Seminar+		3 rd	$(2^{nd}4^{th})$	
	3 rd				
1:00 PM	Primary/Specialty	Headache/Complex	1st week Cleft Clinic	GI Clinic	LEND
	Supervision	Epilepsy Clinic	Nephrology/		
	or		Dialysis		
	Flex time		2:30 PM Cleft		
			Conference		
4:00 PM	1		Group Supervision		
			(Fellows and		
			practicum students)		

Fellow 1

Fellow 2

Time	Monday	Tuesday	Wednesday	Thursday	Friday
7:45 AM				CDBC Lectures	
				7:45-8:30 AM	
8:00 AM	Cardio-	Weight	Primary/Specialty	2nd CMF	DDC Rotation
	neurodevelopmental	Management Clinic	Supervision or	Weight Management	Psychological
	Clinic		Flex time	Clinic	Evaluations
12:00	Fellow Conference+	Lunch	Schwartz Rounds+	Pediatric Grand	Psychology
PM	(In-Person Only)		2nd bi-monthly	Rounds+	Section Meetings
	1st			(1st, 3rd 5th)	
			Ethics Grand		
	DOP Research		Rounds+	PedsPlace+	
	Seminar+		3rd	(2nd 4th)	
	3rd				
1:00 PM	Cardio-	Sleep Clinic	DDC Rotation	2nd CMF Clinic	LEND
	neurodevelopmental		Example: Therapy	Conference	
	Clinic		(1PM, 2PM, 3PM)		
				GI Clinic	
4:00 PM			Group Supervision		
			(Fellows and		
			practicum students)		

*All didactics are allowed virtual and in-person unless otherwise noted + Provides lunch or snacks

UAMS Schmieding Developmental Center (SDC)

SDC is an outpatient interdisciplinary evaluation and treatment center also serving a variety of patient populations with a focus on neurodevelopmental assessments, complex learning problems, multidisciplinary team assessments, psychotherapy, group therapy and concussion management from birth through 18 years of age. Fellows will have the opportunity to participate in hierarchical supervision of graduate level psychology practicum student training,



program development and quality improvement research. More information on clinics and programs can be found at <u>SDC website</u>.

Time	Monday	Tuesday	Wednesday	Thursday	Friday
7:45 AM				CDBC Lectures	
/:43 AM				7:45-8:30 AM	
	Psychology/	Psychology/	Psychology/		
8:00 AM	Autism full-day	Autism full-day	Autism full-day	Admin/Flex time	Supervision
	evaluation	evaluation	evaluation		
			Schwartz Rounds		
	DOP Research		2 nd bi-monthly	Pediatric Grand	
12:00 PM	Seminar	Lunch		Rounds+ $(1^{st}, 3^{rd} 5^{th})$	Lunch
121001111	3 rd	200000	Ethics Grand	D 1 D1 (and th)	2.00000
	5		Rounds 3 rd	PedsPlace+ $(2^{nd}4^{th})$	
	D == 1 1 == /	D = 1 1 = /	5	1 DM (771	
	Psychology/	Psychology/	Psychology/	1PM Therapy	
1:00 PM	Autism full-day	Autism full-day	Autism full-day	2 PM Therapy	LEND
	evaluation	evaluation	evaluation	3 PM Therapy	
			Group Supervision		
4:00 PM			(Fellows &		
			practicum students)		

Springdale Sample Clinical Rotation and Didactics Calendar

*All didactics are allowed virtual and in-person unless otherwise noted

Goals and Objectives of Training

- 1. To train postdoctoral fellows for independent practice in the area of pediatric psychology including assessment and treatment of individuals coping with a variety of medical and developmental disorders.
- 2. To provide structured educational and clinical experiences toward that goal, and corrective feedback as Fellows progress toward that goal.
 - a. Fellows will understand the variety of factors that affect the mental and physical health of individuals (medical, developmental, genetic, familial, social, behavioral, emotional)
 - b. Fellows will be able to distinguish normal versus atypical reactions to acute and chronic illness.
 - c. Fellows will learn diagnostic assessment for patients across the age span.
 - d. Fellows will learn a variety of objective measurements of cognitive, developmental, adaptive behavior, academic, emotional, and behavioral functioning to supplement their clinical

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interview and facilitate comprehensive assessment of patients seen in health care settings. They will further develop the knowledge of health-related assessment including health beliefs, adherence, quality of life, and coping.

- e. Fellows will demonstrate the ability to write comprehensive diagnostic assessment reports including summarizing relevant objective assessment data, interview data, and clinical impressions. They will further demonstrate the ability to assess a variety of differential diagnoses, provide a concise case conceptualization, and design an appropriate treatment plan for patients and their families and document these elements within the context of this diagnostic report.
- f. Fellows will understand behavioral, cognitive-behavioral, and other theories of behavioral change as they relate to healthy development, psychopathology, health-risk behavior, and prevention of disease throughout childhood and adolescence.
- g. Fellows will develop expertise in empirically-supported interventions with children, parents, and families for use in health care settings. Fellows will have a working knowledge of best-practice methods for a variety of behavioral, emotional, and developmental conditions seen in medical settings, and cultivate a respect for and understanding of the empirical support for best-practice methods and treatment protocols.
- h. Fellows will demonstrate the ability to document summaries of the provision of services within treatment sessions, as well as overall treatment progress, and revise the treatment plan as needed based on this progress.
- i. Fellows will demonstrate the ability to communicate and coordinate assessment and treatment efforts with a variety of healthcare disciplines.
- j. Fellows will have experience in multidisciplinary assessment and treatment teams providing clinical care.
- k. Fellows will participate in a consultation-liaison service and understand the consultative role of psychology in the context of an inpatient medical setting.
- 1. Fellows will gain a basic understanding of disease processes and their medical management.
- 3. The fellowship position is primarily clinical, with expected effort in education, training, and scholarship.
 - a. Fellows will give didactic seminars, presentations, and lectures on Section-wide meetings and training.
 - b. Fellows will gain exposure to mentoring practicum students (if applicable).
 - c. Fellows will have experience in analyzing literature reviews, and depending on the fellow's interest, will have an opportunity to write abstracts or manuscripts for conference presentation and/or publication.
- 4. To train post-doctoral fellows to be advocates with a lens on justice, equity, diversity, and inclusion.
 - a. Fellows will be exposed to advocacy in pediatric health care.
 - b. Fellows will work with diverse faculty, staff, and trainees and will demonstrate respect for colleagues, supervisors, staff, and other employees at UAMS.
 - c. Fellows will cultivate an appreciation for cultural and ethnic aspects of clinical care and have experience working with patients from diverse cultural, ethnic, and religious backgrounds in healthcare settings.
 - d. Fellows will have experience participating in the Section of Pediatric Psychology Justice, Equity, Diversity and Inclusion (JEDI) Taskforce.

Fellows are expected to conduct themselves professionally during all aspects of their training activities, both clinical and non-clinical. Based on that, general expectations for our fellows while completing all training-related activities are as follows:

- 1. Fellows will appreciate important professional, ethical, and legal issues related to clinical work in healthcare settings.
- 2. Demonstrate respect for all patients, families, colleagues, staff, and other employees at UAMS.
- 3. Adhere to all UAMS policies and procedures regarding confidentiality.
- 4. Engage in training and professional behavior consistent with the most current ethical guidelines of the American Psychological Association (i.e., *Ethical Principles of Psychologists and Code of Conduct*)

See UAMS Basic Code of Conduct at the end of this document.

Competencies

Competencies expected for postdoctoral fellows are outlined within the goals and objectives noted above in this document (see <u>Curriculum and Supervision Tab</u> on our website) and are consistent with APA Core Competencies guidelines suggesting advanced practice in the areas of patient care, clinical knowledge, practice-based learning and improvement, interpersonal and communication skills, professionalism, and systems-based practice (please also see Methods of Evaluation). This fellowship satisfies guidelines for postdoctoral training and supervision in the state of Arkansas. Fellows will be evaluated at the end of each rotation by all supervising faculty (forms at the end of this document). Additionally, Fellows will evaluate their supervisors at the end of each rotation and conduct an exit interview to give their feedback on the Fellowship program.

Summary of Clinical Training and Supervision

Typical work hours are approximately 40-50 hours/week with approximately 75% time in direct face-toface psychological services and 25% in supervision, professional development, didactic, research and other related activities. All activities outlined below including example rotation schedules and didactic trainings are also available on our website on the <u>Curriculum and Supervision</u> tab.

Areas of training include:

- Diagnostic interviews, consultation, and brief interventions within outpatient medical subspecialty clinics.
- Psychoeducational, developmental, neuropsychological, and behavioral assessment, outpatient psychotherapy, and inpatient hospital consultation liaison.
- Interprofessional development and collaboration.
- Program development with possibilities for work with faculty on Q/I and research projects.
- Time allocated for additional conferences and trainings.

Direct Clinical Services

Fellows provide direct face-to-face clinical services in outpatient hospital clinics as well as inpatient consultations (Little Rock only). Each clinic is scheduled for a half day and typically lasts 3-4 hours. Inpatient consults are completed as time is available throughout the day and after clinic. Clinical rotations last 3-6 months depending on Fellows' training goals and clinic needs. Fellows work with the Co-

Directors of Training to choose the rotation schedule. Clinical activities include face-to-face psychological services, case conceptualization, targeted readings and report writing, scoring and interpretation.

Curriculum and Learning Activities

Fellows begin the training year with a three-week orientation period where they have the opportunity to shadow faculty in clinical areas they will provide direct services, didactic lectures on specific medical populations and evidence-based behavioral interventions. In the fall, the Psychology Section conference offers opportunities for Fellows to learn from faculty peer-review case presentations and presentations. Over the course of the year Fellows transition to leading the peer-review cases and educational presentations to facilitate discussion in a collegial manner. Fellows also participate in the <u>Child</u> <u>Development and Behavioral Conference (CDBC)</u> which focuses on clinical skills and developmental theories in the fall and progress toward specific clinical and ethical consideration in the spring.

2023 Dates	Торіс	Presenter				
9/14/2023	Seeking an Autism Diagnosis: Perspectives of	Harlee Onovbiona, MA (UoA				
	Black Families of Autistic Youth	Student, 2022-2023 year's clerk)				
9/21/2023	Developmental Theories	Mary Ann Scott, PhD.				
9/28/2023	Benefits of Early Intervention Programs in	Mina Nguyen-Driver, PsyD				
	children's development					
10/5/2023	Helping to Navigate the Educational System	Chayla Slaton, PhD				
10/12/2023	M & M: Medication Management & Other	Shruti Tewar, MBBS, MPH				
	Mishaps					
10/19/2023	Developmental Trauma	Mara Wood, PhD, NCSP				
10/26/2023	JOURNAL CLUB	JILL FUSSELL, MD				
11/2/2023	Culture and Inclusion	Marta Pardo, PhD, Parkland Hospital,				
		TX				
11/9/2023	Neuroanatomic abnormalities from	Collin Swafford, MD				
	perturbations in neuronal migration					
11/16/2023	Characteristics of Landau-Kleffner Syndrome	Erin Willis, MD				
11/23/2023	Thanksgiving holiday					
11/30/2023	Autism Services in Arkansas	Liz Pulliam, PsyD &				
		Angela Scott, MD, PhD				
12/7/2023	Overview of Genetics Testing	Elizabeth Sellars, MD				
12/14/2023	High Yields Genetic Syndromes	Aixa Gonzalez, MD				
12/21/2023	Pharmacogenomics in Complex	Mary Anne Scott, PhD				
	Neurodevelopment					
12/28/2023	Christmas Holiday					

CDBC 2023 -	-2024 sc	hedule
CDDC 2023	- 2024 SC	licuuic

2024 Dates	Торіс	Presenter
1/4/2024	Management of Depression	Veronica Raney, MD
1/11/2024	Management of Narcolepsy	Supriya Jambhekar, MD
1/18/2024	Transition resources for young adults and their	RENEE HOLMES, RN
	families- Medicaid eligibility and related services	Director of Autism Services,
	(non-CE)	Partners for Inclusive Communities
1/25/2024	Strategies to Help Children Cope with	Amy Seay, PhD
	Hospitalization, Procedures Part 1	
2/1/2024	Transition to Adult Services: A Clinician's and a	Jayne Bellando, PhD &
	Mother's Perspective	Charlotte Crawford
2/8/2024	Neurocognitive and Behavioral Effects of Prenatal	Jordynn Fraser, PhD
	and Childhood Methamphetamine Exposure	
2/15/2024	Cancelled	
2/22/2024	Maternal Mental Health, Part 1	Brooke Yancey-Ward, PsyD
2/29/2024	Infant Mental Health, Part 2	Brooke Yancey-Ward, PsyD
3/7/2024	Cancelled	
3/14/2024	The Broader Autism Phenotype: Treatment	Rebecca Bradley, M.A.
	Considerations for Autistic Youth and Their	
3/21/2024	Spring Break	
3/28/2024	Cerebral Visual Impairment	Katie Burns
4/4/2024	Strengths-Based Feedback	Madeline Trahan, PhD
	-	Psychology Fellow

4/11/2024	Genetic Disorders Associated with Self-Injurious	Kim Macferran, MD
	Behaviors	
4/18/2024	Strategies to Help Children Cope with	Amy Seay, PhD
	Hospitalization, Procedures Part 2	
4/25/2024	Journal Club	Kelly Curran, MD
5/2/2024	Benefits of Early Intervention programs in	Rachel Wingfield, PhD
	children's development	
5/9/2024	TBA	TBA
5/16/2024	TBA	Trenesha Hill, PhD

Fellows participate in a series of <u>didactic and training activities</u> (see below table for descriptions) including LEND training, pediatric and psychosocial grand rounds, a monthly administrative meeting, monthly peer review/case conferences and psychology presentations. Numerous additional presentations are also available in various specialty areas. Fellows spend 2-6 hours per week in direct learning activities.

Training activities focus on:

- Clinical experience in a variety of medical and developmental clinics
- Participation in multidisciplinary team assessment and treatment planning
- Direct observation of clinical skill
- Core reading manual and supplemental readings
- Case Presentation/Peer Review
- Required presentation to the section with evaluation/feedback to the trainee

Supervision

All supervision is conducted following the ASPPB Supervision Guidelines (ASPPB, 2015) and meets the APPIC standard of a minimum of 2-3 hours per week. Fellows meet individually for at least 1 hour weekly with the Primary Supervisor with a focus on monitoring progress of all required activities, ethical and best practice skills, setting and tracking professional development goals and mentoring. Fellows spend 2 hours per week minimum, with a range of 2-6 hours depending on training needs, in individual supervision for direct clinical services with a licensed psychologist. Primary and scheduled clinical face-to-face supervision occurs during Fellows' administrative time. Faculty are also available throughout the week as needed via phone, email, and unscheduled face-to-face supervision. All supervision is more intensive during the first and second rotations with Fellows spending closer to a minimum of 4 hours weekly in individual face-to-face supervision. As Fellows' competence increases and they move toward independent licensure, supervision is less intensive. Fellows meet weekly for 1 hour of group supervision where Fellows bring clinical, ethical, and professional development questions for discussion with faculty.

Didactic and Learning Activities

Activity Child Development and Behavior Conference (CDBC) 1 hour weekly	Description Psychology, psychiatry and developmental behavioral pediatric trainees, nurses, social workers and respective faculty attend weekly educational and didactic lectures with topics focusing on diagnosis and treatment of the child developmental, genetic, congenital and mental health.
<i>Department of Pediatrics</i>	Monthly conference for all Pediatric Fellows to provide Fellows
Fellows Conference	with tools to transition successfully into academic, private or
1 hour monthly	research positions.

<i>Ethics Grand Rounds</i> 1 hour monthly	Ethics Grand Rounds is an educational forum on a wide range of ethical issues in healthcare. All ACH and UAMS staff (and other parties interested in these topics) are invited to attend on-site at ACH or through videoconferencing.
<i>LEND</i> 4 hours weekly September-April	See the description in the above explanation of training sites.
<i>Pediatric Grand Rounds</i> 1 hour bi-weekly	All faculty, trainees and providers who work at ACH are invited to attend CME lectures designed to provide information that will enhance providers' clinical skills to diagnose and treat patients in the areas of pediatric subspecialty and primary care.
PEDS PLACE 1 hour bi-weekly	An interactive bi-weekly pediatric teleconference jointly sponsored by UAMS and Arkansas Children's Hospital (ACH). A variety of pediatric topics are presented by ACH physicians as well as physicians from around the state and across the country.
<i>Psychology Noon conference</i> 1 hour weekly	All Faculty, trainees and staff in Pediatric Psychology section attend weekly meetings including the following topics: administrative meeting, ethical considerations, profession development, peer review of clinical cases and educational presentations.
<i>Quarterly Collaborative</i> <i>Office Rounds Journal Club</i> 1 hour quarterly on the 3 rd Wednesday	Psychology, psychiatry and developmental behavioral pediatric Fellows led discussion of an article chosen by the Fellow and approved program director with the goal of critically analyzing and evaluating research in medical literature and use evidence-based practices.
Schwartz Rounds 1 hour bi-monthly	The <u>Schwartz Rounds</u> focus is on compassion at the heart of health care to reimagine how the workplace can better support the mental health and well-being of health workers, allowing them to focus on delivering equitable and compassionate patient care.

Methods of Evaluation

Competencies expected for postdoctoral fellows are consistent with APA Core Competencies guidelines suggesting advanced practice in the areas of patient care, clinical knowledge, practice-based learning and improvement, interpersonal and communication skills, professionalism, and systems-based practice. Competencies have been specifically designed to help track progress in these areas. Fellows typically enter at the level of Intermediate in basic clinical skills and move toward the Advanced level at the end of the Fellowship (ADPTC & CCTC, 2007). Fellows are provided a copy of the competencies at the start of the training year and will be evaluated at the end of each rotation (3-6 months depending on training needs and interests) by all supervising faculty (forms available on the website). Fellows will then be evaluated a total of 2-4 times per rotation. Fellows will evaluate their supervisors at the end of each rotation and conduct an exit interview to give their feedback on the Fellowship program.

Our guiding philosophy is that most problems are best resolved through direct interaction between the Fellow and supervisor or other staff member as part of the ongoing working relationship. Fellows are encouraged to first discuss any problems or concerns with the supervisor or staff member involved. In turn, supervisors and staff members are expected to be receptive to complaints, attempt to develop a solution with the Fellow, and to seek appropriate consultation. In addition to the evaluations, the Training Committee meets monthly to discuss broader training issues and Fellows' progress. Should any concerns be noted by the Training Committee, Fellows will be notified within one week by the Co-Directors of Training or a faculty mentor to address concerns for timely feedback. Please see the Due Process and Grievance Policies and Procedures document (page 17 of the handbook) regarding concerns for Fellow performance and/or behavior and concerns.

Stipend and Benefits

The current 12-month stipend is \$54,693. Typical work hours are approximately 40 hours/week with 80% time in clinical service and related activities. A \$2,500 E-fund is available to the fellow for professional expenses such as conference fees, association dues, licensing fees, etc. Fellows are eligible for the UAMS health insurance plan including vision and dental, short and long-term disability, and retirement planning. UAMS offers 11 paid holidays and Fellows accrue 22 vacation and 10 sick days (please note time off must be taken in accordance with all clinic leave policies). Please see <u>UAMS HR</u> for more details.

Co-Directors of Training

The Fellowship program is under the responsibilities of Co-Directors of Training (DOT), Drs. Mina Nguyen-Driver and Brooke Yancey-Ward. The DOT responsibilities include but are not limited to: oversight of the fellowship program and fellows' progress toward achieving the stated goals and objectives (and related competencies), central role in the first month's orientation and structured training experiences, ongoing individual supervision with fellows rotating with her and group supervision for all fellows in the program, documenting the structured evaluation and feedback process for fellows.

Co-Directors of Training

Dr. Mina Nguyen-Driver, Psy.D. completed her internship at UC Davis Medical Center and her postdoctoral fellowship at UCSF Benioff Children's Hospital Oakland. During these experiences, she received comprehensive clinical training in the assessment of medically complex pediatric patients dealing with a wide spectrum of medical conditions. Over the past 20 years, Dr. Nguyen-Driver has accumulated extensive expertise in the fields of rare diseases and behavioral health. In addition, Dr. Nguyen-Driver has taken on a leadership role by supervising the educational experiences of psychology graduate students, pre-doctoral interns, and post-doctoral trainees specializing in pediatric psychology. Dr. Nguyen-Driver has a passion for teaching and mentorship and serves on the UAMS DEI Council, which is dedicated to advancing diversity within the College of Medicine.

Dr. Brooke Yancey-Ward, Psy.D., completed her internship at Virginia Beach City Public Schools and her post-doctoral fellowship at the University of Arkansas for Medical Sciences (UAMS) and Arkansas Last revised February 2025

Children's Hospital. During these training experiences, she worked with children across the age span, ranging from infants as young as 6 months old to 18+, as well as their families, and received training in assessment, empirically supported therapeutic interventions, and consultation-liaison services. Since joining UAMS as faculty in 2022, Dr. Yancey-Ward has been involved in several outpatient clinics, inpatient consultation-liaison services, research projects, and inpatient rounding with multidisciplinary teams as well as in the Neonatal Intensive Care Unit (NICU) where she focuses on maternal mental health. Dr. Yancey-Ward has recently had the honor of becoming one of the Associate Directors of Training for the post-doctoral fellowship program and has a passion for having an active role in the training of our fellows. Dr. Yancey-Ward is the inaugural president of the Sunshine Committee, which focuses on promoting employee wellness and collegiality, and is a member of the Social and Community Engagement Committee.

Faculty Psychologists

Little Rock

Jayne Bellando, Ph.D.

Position: Full Professor Graduate Program: Associate Professor, Texas Tech, 1988 Rotation Supervision: Autism team testing in the DDC, Inpatient C&L Clinical Interests: Psychological and educational testing, social skills and anxiety issues with children with Autism Spectrum Disorders Research Interest: Community outreach and educational programs

Shari Gaudette, Ph.D.

Position: Associate Professor

Graduate Program: University of Utah, 2006

Rotation Supervision: Gender Spectrum Disorders, Inpatient C&L, DDC psychological evaluations **Clinical Interests:** psychoeducational assessment, treatment of anxiety disorders, and behavioral management and emotional support of overweight youth.

Laura Goodhart, PhD

Position: Assistant Professor Graduate Program: University of Central Arkansas, 2022 Rotation Supervision: Nephrology Clinic Clinical Interests: adherence support, treatment for anxiety disorders, developmental and psychoeducational evaluations, and supporting patients with chronic illness

<u>Trenesha Hill, PhD</u>

Position: Assistant Professor Graduate Program: Tulane University, 2018 Rotation Supervision: Research (optional) Clinical Interests: neurodevelopmental disorders (autism, ADHD), co-occurring conditions in autism, anxiety, and working with marginalized populations

Tiffany Howell, Ph.D.

Position: Associate Professor
Graduate Program: University of Georgia, Athens, GA; Ph.D. 2012
Rotation Supervision: Headache Clinic, Inpatient C&L, DDC Therapy (adherence, coping, biofeedback)
Clinical Interests: Chronic Pain, Headache, PANS/PANDAS, Sickle Cell Disease, and Treatment Adherence

Elizabeth Pulliam, Psy.D.

Position: Associate Professor, Director of Psychology Services in DDC, LEND Discipline Coordinator **Graduate Program:** Nova Southeastern University, 2004

Rotation Supervision: Cardio-neurodevelopmental clinic, Inpatient C&L, DDC psychological evaluations or therapy (feeding, behavior management)

Clinical Interests: feeding disorders in young children, psychological and educational evaluation, treatment of emotional, behavioral, and adherence concerns in children with medical and/or developmental challenges.

Chayla Slaton, Ph.D.

Position: Assistant Professor

Graduate Program: University of Central Arkansas, 2021).

Rotation Supervision: Cardio-Neurodevelopmental clinic (CNP), Inpatient C & L, and DDC Psychological Evaluations (Autism Teams and Psych Only)

Clinical Interests: Psychological and educational evaluations, neurodevelopmental disorders such as autism spectrum disorder, behavior management, and helping families navigate the school system.

Brandi Whitaker, Ph.D.

Position: Associate Professor, Section Chief

Graduate Program: Washington State University 2011

Rotation Supervision: GI clinic, Inpatient C&L, Primary Supervision of Little Rock fellows **Clinical Interests**: adherence to treatment and treatment outcomes and working with patients with medically complex patients and their families.

Research Interests: patient safety focused on implementation of mental health screening guidelines and product safety.

Rachel Wingfield, Ph.D.

Position: Assistant Professor

Graduate Program: University of Central Arkansas, 2021

Rotation Supervision: Feeding, Inpatient C&L, Sleep Clinic

Clinical Interests: pediatric feeding disorders; avoidant restrictive food intake disorders; pediatric sleep disorders; CPAP adherence for pediatric patients; autism evaluations; and working with patients with medically complex concerns and parental support.

Brooke Yancey-Ward, Psy.D.

Position: Assistant Professor, Co-Director of Training

Graduate Program: University of Indianapolis, 2019

Rotation Supervision: High-Risk Newborn Clinic, Inpatient C&L, Weight Management **Clinical Interests:** feeding disorders in young children, maternal mental health in NICU populations, developmental testing for infants and young children, treatment of emotional, behavioral, and adherence concerns in medically complex patients, and working with medically complex children and their families.

Springdale

<u>Damon Lipinski, Ph.D.</u>

Position: Associate Professor, Director of Psychology Services in SDC

Graduate Program: University of Memphis 2009

Rotation Supervision: Pediatric Neuropsychology

Clinical Interest: Traumatic Brain Injury, Epilepsy, Neurological Disorders, Learning Disorders, and the Multidisciplinary Management of Concussion. He currently directs the SDC Concussion program and multidisciplinary team at UAMS Northwest.

Mina D. Nguyen-Driver, Psy.D.

Position: Professor, Co-Director of Training

Graduate Program: Alliant University/CSPP, 2000

Rotation Supervision: Cleft Lip and Palate and Hemophilia Clinic.

Clinical Interests: providing evaluation and treatment for children with complex developmental and medical concerns, using a variety of modalities including comprehensive assessment and consultation, and short and long-term cognitive behavioral therapy. Diagnoses: adjustment disorder, depression, anxiety, autism spectrum disorder, ADHD, and parent management training.

Mara Whiteside, Ph.D.

Position: Assistant Professor

Graduate Program: University of Central Arkansas, 2015

Rotation Supervision: Pediatric Neuropsychology, Clerkship Supervisor

Clinical Interest: Pediatric Neuropsychology and School Psychology. Areas of interest: oncology late effects, genetic disorders, neurodevelopmental disorders, learning disabilities including dyslexia, and special education. She serves as the clerkship supervisor at Schmieding Developmental Center.

Mary Ann Scott, Ph.D., ABPP

Position: Professor

Graduate Program: Oklahoma State University 1993)

Rotation Supervision: Pediatric Neuropsychology

Clinical Interests: Neurodevelopmental Disorders, Genetic Disorders, Congenital Heart Disorders, Neuro-oncology, Sensory Impaired Children, and working with medical specialists, families, and educational systems to enhance outcomes.

Amy Seay, Ph.D.

Position: Assistant Professor

Graduate Program: University of Arkansas 2010

Rotation Supervision: Behavioral Health (SDC)

Clinical Interests: identifying and treating maladaptive health behaviors, providing behavioral health services for issues related to pediatric health conditions, addressing emotional and behavioral functioning, and promoting health-related quality of life for patients with acute and chronic health conditions.

Our fellows leave the program with competitive training and the majority of our past fellows accept positions in academic medical centers and children's hospitals. Our fellows are employed in top academic medical centers, including:

- Children's Hospital of Pittsburgh
- Children's Hospital of Wisconsin/Medical College of Wisconsin
- Children's Mercy Kansas City
- Cincinnati Children's
- Nemours Alfred I. DuPont Hospital for Children
- Riley Hospital for Children at Indiana University Health
- St. Jude Children's Research Hospital
- Texas Children's Hospital
- The Hospital for Sick Children
- University of Arkansas for Medical Sciences
- University of Oklahoma Health Sciences Center

Our Fellows have gone on to positions to provide direct clinical services, educational programming, quality improvement/program development, and training in subspecialty areas of:

- Adolescent Medicine
- Autism/developmental testing and treatment
- Consultation and Liaison
- Feeding specialists
- Gastroenterology/Hepatology
- Hematology/Oncology
- Integrated primary care
- NICU/Cardio Neurodevelopmental Programs
- Pediatric Neuropsychology
- Rehabilitative Medicine
- Sleep Medicine
- Weight Management Programs

Our Fellows hold hospital and departmental leadership positions to support strategic planning, interdisciplinary professional education, clinical and research initiatives, and population health management for behavioral, developmental, and mental health programming in the roles of:

- Associate Provost
- Clinical Program Director
- Division Chief/Director
- Hospital/University Administration
- Lead Psychologist
- Principal Investigator
- Co-Directors of Training

Eligibility

- Completion of all course requirements in APA or CPA accredited programs will be considered.
- APA accredited or APPIC member pre-doctoral internship
- Candidates should have well-established clinical interests and experience in pediatric psychology, child psychology, and/or behavioral medicine.

Post Application Requirements

- Personal interview completed via Zoom

Pre Hire Requirements

- Successful completion of APA/APPIC internship
- Granted Provisional Licensure status by the Arkansas Psychology Board
- Pass criminal background checks by the Arkansas State Policy and FBI, including fingerprinting
- Pass pre-employment drug screening

Application Deadlines and Materials

Early Review 12/1/2024 Deadline 12/31/2024*

*Deadline: Applications are accepted on a rolling basis until all positions are filled.

Start Date: The fellowship begins on **September 1st each year**. An alternative start date may be arranged with advance notice and agreement from both the training directors and the post-doctoral fellow in cases of unforeseen circumstances. Failure to provide advance notice may result in the loss of the fellowship.

Applicants must submit the following:

- Letter of Intent
- Curriculum Vitae
- verification of graduate training requirements form
- Graduate transcript
- Three letters of recommendation

Please identify the location you wish to be considered for and your specific qualifications for and interest in our program in your cover letter. Applicants can submit their application materials directly to:

Mayumi Godwin Fellowship Coordinator MGodwin2@uams.edu

Interviews

Virtual Interviews conducted via Zoom with on-site visits available after the APPIC Common Hold Date (CHD 2/26/24).

Early applicants will be notified by December 15 and later applicants will be notified within 2 weeks of receipt of a completed application if they received an interview. Interviews will start with an overview of the program and then will include individual sessions with current fellows and training faculty. Interviews will be scheduled for four hours with possible follow-up meetings with specific faculty to

further discuss training opportunities as needed. Additional information regarding the interview structure will be provided at the time of scheduling.

Our Commitment to Equity Diversity and Inclusion

UAMS highly regards the importance of having a diverse and culturally competent workplace. We welcome applications from individuals belonging to historically marginalized and underserved communities. UAMS places a significant emphasis on diversity, and our mission is to cultivate a workforce that reflects this commitment, while also serving a community deeply dedicated to anti-racism and cultural humility. We take pride in being an organization committed to equal opportunity and affirmative action, and we do not discriminate against applicants based on any category, which includes veterans and individuals with disabilities. We encourage individuals from diverse backgrounds and those who actively promote diversity and an inclusive culture to submit their applications.

If you require reasonable accommodations, please get in touch with our Affirmative Action and Equal. Opportunity Department at (501) 686-5681 or <u>UAMS HR Affirmative Action Resources.</u>

For information regarding Visa types and support, please find more information at https://hr.uams.edu/immigration-services/

Contact Information

Training Co-Directors

Mina Nguyen-Driver, Psy.D.

Pediatric Psychology Dept. of Pediatrics, College of Medicine Schmieding Developmental Center 2575 S Gene George Blvd Ste 100 Springdale, AR 72762 Office: 479-750-0125 Fax: 469-750-0323 mnguyendriver@uams.edu

Brooke Yancey-Ward, Psy.D.

Pediatric Psychology Dept. of Pediatrics, College of Medicine UAMS at Arkansas Children's Office: 501-364-1021 Fax: 501-364-1095 blyancyward@uams.edu

Training Program Coordinator

Mayumi Godwin

Pediatric Psychology Dept. of Pediatrics, College of Medicine UAMS at Arkansas Children's Office: 501-364-1021 | Fax: 501-364-1095 <u>MGodwin2@uams.edu</u>

DUE PROCESS AND GRIEVANCE POLICY AND PROCEDURES

This document describes the due processes policy that applies to the Psychology Postdoctoral Fellow (referred to as Fellow) at the University of Arkansas for Medical Sciences (UAMS)/Arkansas Children's Hospital (ACH). When a Fellow is identified as performing at a level of competency judged to be "unsatisfactory" (according to the Standards established by the American Psychological Association), the Pediatric Psychology Fellowship Training Committee (comprised of the psychology faculty involved in the Training Program) may select from several courses of action.

Behavior of Concern

Behaviors that might warrant action include but are not limited to:

- Violation of the ethical standards for Psychologists as established by the American Psychological Association, in either the provision of clinical services or research activities;
- Incompetence in the performing of typical psychological services in this setting and/or inability to attain competence during the fellowship;
- Failure to meet the minimum standards for patient contact, administrative requirements, or didactic training;
- Behavior(s) judged to be currently unsuitable and which hampers the Fellow's professional performance;
- Receiving a 1 on a performance evaluation.

Fellow Performance Problems

Performance problems may arise because of educational or academic deficiencies, psychological adjustment problems and/or inappropriate emotional responses, inappropriate management of personal stress, inadequate level of self-directed professional development, inappropriate use of and/or response to supervision, etc. Behaviors typically become identified as performance problems when they include one or more of the following characteristics:

- The behavior is not merely a reflection of a knowledge or skill deficit that can be rectified by academic or didactic training or supervision.
- The quality of services delivered by the Fellow is sufficiently negatively affected.
- The behavior has the potential for ethical or legal ramifications if not addressed.
- The behavior shows a persistent insensitivity to diversity considerations related to race, ethnicity, gender, sexual orientation, age, disability status, SES, etc.
- The Fellow's emotional difficulties interfere with his or her capacity to perform competently.
- The Fellow's interpersonal style interferes with his or her intra-professional and interdisciplinary relationships with peers, coworkers, supervisors, and/or subordinates.
- The Fellow does not acknowledge, understand, or address the concern when it is identified.
- The Fellow's behavior does not change as a function of feedback, remediation efforts, and/or time.
- A disproportionate amount of attention by training personnel is required.
- The Fellow's behavior negatively impacts the public view of the training program or institution.

Guiding Principles to Ensure Due Process

The following principles serve to ensure that decisions made by the training program about Fellows are not arbitrary or personally based. These principles ensure that the Fellow is provided Last revised February 2025

ongoing and meaningful feedback, opportunities for remediation, and information about appeals procedures:

- Presenting Fellows with written documentation of the program's expectations related to professional and personal functioning.
- Stipulating the procedures for evaluation, including when and how evaluations will be conducted. Such evaluations should occur at meaningful intervals.
- Articulating the various procedures and actions involved in making decisions regarding problem behaviors.
- Communicating with Fellows early and often about how to address problem behaviors.
- Instituting a remediation plan for identified inadequacies, including the competency domain(s) in which performance is not adequate, target behaviors, expectations for acceptable performance, steps for remediation, supervisors' responsibilities, time frame for expected remediation, and consequences of not rectifying the inadequacies.
- Provide a written procedure to the Fellow that describes how the Fellow may appeal the program's action.
- Ensuring that Fellows have sufficient time to respond to any action taken by the program.
- Using input from multiple professional sources when making decisions or recommendations regarding the Fellow's performance.
- Documenting, in writing and to all relevant parties, the action taken by the program and its rationale.

Supervisory Actions and Steps to Hearing and Notifications

If performance problems are noted by a Fellow's supervisor(s), the following procedures will be initiated:

- The Fellow's supervisor(s) will meet with the Co-Directors of Training to discuss the problem and determine what action needs to be taken.
- The Co-Directors of Training will schedule a formal review hearing of the Fellow's progress and all performance problems with the Training Committee.
- The Fellow will be notified, in writing, that such a review hearing is occurring and will have the opportunity to provide an oral or written statement. The Fellow will be notified that he or she will have the results of the review in <u>three weeks or less</u>.
- The Training Committee will meet and review all of the Fellow's work to date, including the identified problems.
- In discussing the problem and the Fellow's response, the Co-Directors of Training and Committee may adopt one or more of the following methods or may take any other appropriate action:
 - Take no further action and inform all parties of this decision.
 - Issue a *Verbal Warning* to the fellow. A Verbal Warning emphasizes the need to engage in recommended amelioration strategies to address the performance problem. No record of this action is kept.
 - Issue a *Performance Notice* (1st written warning). A Performance Notice formally indicates that the training faculty is aware of and concerned with the Fellow's performance and that the problem has been brought to the attention of the Fellow. It also indicates that the faculty will work with the fellow to specify the steps necessary to rectify the performance problems and that the behaviors are not

significant enough to warrant serious action. Remediation strategies as described below should be implemented following the issuance of a Performance Notice. A signed copy of the Remediation Plan will be kept in the Fellow's file, as will a copy of the Performance Notice.

- Issue a *Probation Notice* (1st written warning). A Probation Notice indicates that the training faculty will actively and systematically monitor for a specific length of time the degree to which the Fellow addresses, changes, and/or otherwise improves the problem behavior. The Fellow must be provided with a written statement that includes a description of the actual problem behaviors, the specific recommendations for rectifying the problem, the time frame for the probation during which the problem is expected to be ameliorated, and the procedures designed to ascertain whether the problem has been appropriately rectified. Additional remediation strategies must be implemented at this time. A copy of the Probation Notice and the revised Remediation Plan will be kept in the Fellow's file.
- The Co-Directors of and Training will then meet with the Fellow to review the action taken within three weeks of when the Fellow was notified of the review process. If placed on probation, the fellow may choose to accept the conditions or may challenge the decision. The procedures for challenging the decision are presented below (see below Procedures for Appeal by a Fellow).
- Once the Performance Notice or Probation Notice is issued by the Co-Directors of Training, it is expected that the Fellow's performance will be reviewed no later than the next formal evaluation period or, in the case of probation, no later than the time limits identified in the probation statement. If the problem has been rectified to the satisfaction of the faculty, the Fellow and other appropriate individuals will be informed and no further action will be taken.
- If it is determined that the conditions for revoking the probation status have not been met, the Co-Directors of Training may take any of the following actions:
 - Continue the probation for a specific time period, with written notice to the Fellow
 of ongoing steps that must be taken to ameliorate the problem in the specified time
 frame.
 - Issue a written **Suspension Notice** (2nd written warning). This indicates that the Fellow is not allowed to continue engaging in specified professional activities until there is evidence that the behavior in question has improved.
 - Issue a written **Warning Notice** (2nd written warning). This indicates that if the problem behavior does not change, the Fellow will not meet the criteria for fellowship completion.
 - Issue a written **Termination Notice**. This indicates that the Fellow will be terminated from the fellowship program as of the date specified in the notice.

When the aforementioned interventions do not, after a reasonable period, rectify the problem, or when the Fellow seems unable or unwilling to alter his or her behavior, the

Co-Directors of Training and Committee may take more formal action, including such actions as:
Giving the fellow a limited endorsement, including the specification of competency

• Giving the fellow a limited endorsement, including the specification of competent domains and practice settings in which he or she is competent to practice. This information will be conveyed to all relevant state psychology licensing boards.

- Communicating to the Fellow that he or she has not completed the training program, with the possibility of continuing for an additional specified period beyond the training year.
- Terminating the Fellow from the training program. This includes issuing a Termination Notice by UAMS Human Resources policies (<u>https://hr.uams.edu/employee-relations/employee-relations-information/</u>). This information will be communicated to all relevant state psychology licensing boards.

Remediation Strategies

When performance problems have been identified and documented as discussed above, the training faculty, in conjunction with the Fellow, will formulate and implement strategies for the remediation of such problems. These strategies will be appropriately documented and implemented in ways that are consistent with due process procedures. Such strategies may include, but will not be limited to the following:

- Increasing supervision time, either with the same or other supervisors.
- Changing the format, emphasis, and/or focus of supervision.
- Strongly recommending personal therapy. Referrals will be provided.
- Reducing the Fellow's clinical or other workload or modifying his or her schedule in other ways.
- Requiring specific academic coursework, didactics, or independent study.
- Recommending, when appropriate, a leave of absence and/or a second fellowship.
- Recommending and assisting in implementing a career change for the Fellow.

Procedures for Appeal by a Fellow

Fellows who wish to contest supervisory actions and decisions must submit a written challenge to the Co-Directors of Training within 10 days of receipt of the faculty decision. Failure to submit a written challenge within 10 days will be taken as assent to the supervisory actions and decisions. Once a written challenge is received, the following steps will occur:

- The Section Chief of Psychology will convene a Review Panel consisting of the Co-Directors of TrainingCo-Directors of Training, two faculty members selected by the Section Chief of Psychology, two faculty members selected by the Fellow, and a non-Psychology UAMS or ACH Administrator.
- A review hearing will be conducted, chaired by the Section Chief of Psychology, in which evidence is heard from the supervisor(s), who have the right to be present at the hearing.
- The Fellow will retain the right to be present at the hearing, to hear all facts, and to dispute or explain his or her behavior.
- Within 15 days of the completion of the review hearing, the Review Panel will file a written report, including any recommendations for further action. Decisions made by the Review Panel will be made by a majority vote of the five-panel members. The Fellow will be informed of the recommendations by the Section Chief of Psychology and through receipt of a copy of the panel report.
- If the Review Panel finds in favor of the Fellow, no further action against the fellow will be taken. The Section Chief of Psychology will consult with the faculty supervisor(s) concerning the decision.
- If the Review Panel finds in favor of the supervisor(s), the original supervisory action will be implemented.

• The Review Panel may, at its discretion, find neither in favor of the supervisor nor the Fellow. It may instead modify the original supervisory action or issue and implement its own action. In this instance, the Section Chief of Psychology will consult with both the supervisor(s) and the trainee concerning the decision.

Fellow Grievances

Our guiding philosophy is that most problems are best resolved through direct interaction between the Fellow and supervisor or other staff member as part of the ongoing working relationship. Fellows are encouraged to first discuss any problems or concerns with the supervisor or staff member involved. In turn, supervisors and staff members are expected to be receptive to complaints, attempt to develop a solution with the Fellow and to seek appropriate consultation. If these discussions do not produce a satisfactory resolution of the concern, an informal or formal grievance may be filed.

A grievance is defined as an expression of dissatisfaction regarding an aspect of the Fellow's treatment by a supervisor or the organization. Grievances shall be used as due process by those who believe that a rule, procedure, or policy has been applied in an unfair or inequitable manner or that there has been unfair or improper treatment by a person or persons.

<u>Informal mediation</u>: Either party may request the Co-Directors of Training to act as a mediator, or to help in selecting a mediator who is agreeable to both the Fellow and the supervisor or staff member. Such mediation may facilitate a satisfactory resolution through continued discussion. Alternatively, mediation may result in recommended changes to the training environment.

<u>Formal grievance</u>: If informal measures are not successful, or in the event of a serious grievance, the Fellow may initiate a formal grievance process by sending a written request for intervention to the Co-Directors of Training.

- The Co-Directors of Training will notify the Section Chief of Psychology of the grievance and call a meeting of the Pediatric Psychology Fellowship Training Committee to review the complaint. The Fellow and supervisor or staff member will be notified of the date that such a review will occur and will be given allowed the Committee with any relevant information regarding the grievance.
- Based upon a review of the grievance and any relevant information, the Pediatric Psychology Fellowship Training Committee will determine the course of action that best promotes the Fellow's training experience. This may include recommended changes within the placement itself, a change in supervisory assignment, a change in rotation placement, or other training modifications.
- The fellow will be informed in writing of the Training Committee's decision and asked to indicate whether they accept or dispute the decision within three weeks of the filing of the grievance. If the Fellow accepts the decision, the recommendations will be implemented. If the Fellow disagrees with the decision, he or she may appeal to the Section Chief of Psychology and a non-Psychology UAMS or ACH Administrator. The Section Chief of Psychology and the non-Psychology UAMS or ACH Administrator will render the appeal decision, which will be communicated to all involved parties, and to the Training Committee.

If a formal grievance involves any member of the Training Committee (including the Co-Directors of Training), that member will recuse himself or herself from participating in the review of the grievance due to a conflict of interest. A grievance regarding the Co-Directors of Training may be submitted directly to the Section Chief of Psychology or non-Psychology UAMS or ACH Administrator for review and resolution. Any findings resulting from a review of a Fellow grievance that involves unethical, inappropriate, or unlawful faculty or staff behavior will be submitted to the Chair of Pediatrics for appropriate personnel action.

These procedures are not intended to prevent a Fellow from pursuing a grievance under any other mechanisms available to UAMS employees, including EEO, or under the mechanisms of any relevant professional organization, including APA or APPIC. Fellows are also advised that they may pursue any complaint regarding unethical or unlawful conduct on the part of psychologists licensed in the State of Arkansas by contacting the Arkansas Psychology Board.

Informal Resolution of Concerns

If a Fellow has any type of concern during their training year, expectations are that the Fellow will first attempt to address the situation directly with the affected individual or individuals. For instance, a Fellow may have concerns about the way they are treated, how supervision is being conducted, ethical or safety concerns, or other issues. If speaking directly with the individual is for some reason not appropriate, the Fellow should first consult with the Co-Directors of Training or designated faculty mentor. If that is also not deemed a viable option, the fellow should then speak with the Section Chief of Psychology. The Fellow may also utilize their year-long supervisor for guidance and support, but this supervisor will not act in a formal capacity to resolve the issue.

Our training faculty strives to provide a supportive and open atmosphere that allows the resolution of any issues within this normal sequence. However, we recognize that the inherently unequal power in the supervisor/supervisee relationship may conceivably lead a Fellow to be reluctant to discuss some concerns with training faculty. Therefore, at any time during the training year, any Fellow who wishes to consult with someone outside of the program is an informal and confidential avenue for discussion and problem-solving.



UAMS ADMINISTRATIVE GUIDE

NUMBER: 4.4.01 REVISION: 09/08/2006; 12/03/2014; 12/10/2019 DATE: 07/01/1991 PAGE: 1 of 5

SECTION:HUMAN RESOURCESAREA:EMPLOYEE RELATIONSSUBJECT:BASIC CODE OF CONDUCT

PURPOSE

This policy outlines the general guidelines for governing employee conduct and behavioral standards.

SCOPE

This policy applies to all UAMS employees.

POLICY

This code communicates general guidelines for appropriate conduct for all UAMS employees. Employees are expected to support UAMS' mission and core values while creating an inclusive and respectful work environment. The ability of UAMS to meet its mission will increasingly depend on, and be strengthened by, incorporating constructive diversity and inclusion in its employees and students.

The Office of Human Resources should be contacted with any questions related to this policy. Appropriate corrective measures should be taken in instances where there have been violations of this Code of Conduct. Such actions should be undertaken with care, objectivity, and full consideration for the rights and interests of the employees and UAMS.

PROCEDURE

Interpersonal Relations:

- 1. Employees must refrain from using abusive, provocative, or profane language, and should avoid creating or being party to a disturbance or physical violence.
- 2. Employees should observe the principle of mutual respect in their contacts with patients, visitors and students, and in their working relationships with faculty and other employees.
- 3. Employees should treat others with fairness and impartiality.
- 4. Employees should not engage in horseplay, scuffling, running, throwing objects, or immoral or indecent behavior on the University premises.
- 5. Employees should not have other employees or guests visit them in their work areas for non-work related purposes.

Workplace Bullying:

UAMS does not tolerate workplace bullying behavior, whether intentional or unintentional. Workplace bullying is behavior that creates an abusive work environment for an employee or employees. Bullying behavior is behavior in the workplace that a reasonable person would find hostile, offensive, and not related to an employer's legitimate business interests. Workplace bullying can include group bullying, peer-to-peer bullying, supervisor-to-subordinate bullying, and situations when a subordinate employee subjects a supervisory-level employee to bullying. These acts may occur as a single, severe incident or as repeated incidents, and may include, but are not necessarily limited to, the following:

- 1. Physical bullying includes pushing, shoving, kicking, poking, and/or tripping another, assault or threat of a physical assault, and damage to a person's work area, work product, or property.
- 2. Verbal bullying includes: (i) slandering, ridiculing, insulting or maligning a person or his or her family; (ii) persistent name calling that is hurtful, insulting, or humiliating; (iii) using a person as the butt of jokes; or (iv) abusive and offensive remarks.
- 3. Nonverbal bullying includes directing threatening gestures toward a person or invading personal space after being asked to move or step away.
- 4. Cyberbullying includes bullying an individual using any electronic format, including but not limited to, the Internet, interactive and digital technologies, or mobile phones.
- 5. Exclusion includes socially or physically isolating, excluding, or disregarding a person in work-related activities.

Social Media:

1. UAMS expects employees to use good judgment when posting on social media sites. An employee's social media activity that violates this Basic Code of Conduct or other UAMS policies may subject the employee to disciplinary action in accordance with UAMS *Administrative Guide Policy 4.4.02, Employee Discipline* up to and including termination.

Physical Appearance and Presentation:

- 1. Employees, in certain positions, must wear prescribed uniforms while on duty. Department directors or their designees are responsible for informing employees of specific requirements.
- 2. Employees are expected to come to work clean, neat, and wearing attire appropriate for the work environment. Employees should be mindful and not wear excessive fragrances or extreme hair color/styles.

- 3. Employees are expected to wear their identification badges while on duty. Badges are to be clearly visible and worn above the waist. Employees must remove their identification badges when not in an official work capacity.
- 4. Employees are expected to be fit for work, to report to work fit for duty, and to remain fit while on duty.
- 5. Employees must not report to work or be on the University premises if impaired by or under the influence of intoxicating liquor or controlled substances, or by giving the appearance of intoxication, including but not limited to smelling of alcohol.
- 6. Employees, when purporting to represent the University, must accurately and honestly represent themselves and their positions to patients, visitors, students, other employees, and the general public, and must not use another employee's identification badge.
- 7. Employees who are not on duty should not be on the University premises, except for valid reasons.

Job Duties and Functions:

- 1. Employees must follow, within the definitions of the position description, all oral (other duties as assigned) and posted work assignments.
- 2. Employees must assure attention, care, respect, and regard in performance of all position responsibilities.
- 3. Employees must ensure compliance with all UAMS policies.

Attendance:

- 1. Employees must maintain regular and punctual attendance. Departments should follow their established Attendance Policy for reporting absenteeism from work.
- 2. Employees **must** obtain permission from their supervisor, in advance, when it becomes necessary to leave their work areas during working hours.
- 3. Employees are expected, whenever possible, to respond to work assignments outside of regularly scheduled hours as it may be necessary to provide essential staffing or support services.

Maintaining Records:

1. Employees must accurately record their working time, and employees may not record work time of other employees. If done inappropriately, this can be grounds for immediate dismissal.

2. Employees must not enter inaccurate or false information on any University or hospital records, including patient records, time records, employment applications or other personnel records. This can be grounds for immediate dismissal.

Health and Safety:

- 1. Employees are not allowed to smoke on UAMS property. UAMS is a Smoke-Free Campus.
- Employees are strictly forbidden from sleeping on the job, except for when in an on-call status. Employees must consult with their supervisor or designee in these instances.
- 3. Employees are expected to know and observe established fire and emergency procedures.
- 4. Employees should use only authorized University entrances and exits.
- 5. Employees must observe safe work practices and follow all published safety rules.

Property Access and Use Privileges:

- 1. Employees are expected to use the Internet for business purposes only. Disciplinary action will be taken for any inappropriate use.
- 2. UAMS telephones, fax machines, and other telecommunication devices are intended for official UAMS business transactions and should not be used for personal reasons, except in cases of an urgent nature.
- 3. The use of personal cellular telephones and other electronic devices should be limited to where there is no interference with completion of job duties and responsibilities.
- 4. Employees must always use or operate University property and equipment in a safe and proper manner. Making equipment inoperative or failing to use safety devices can result in injuries to employees or others.
- 5. Employees should use UAMS property for authorized purposes only.
- 6. Employees should assist in keeping University equipment, buildings and grounds clean, orderly and in good condition, and should avoid creating or contributing to unsanitary or unsightly conditions.

Solicitations:

1. Employees may engage in solicitation and/or distribution of printed or written material or posting and/or removal of notices or signs only when permitted or authorized in advance to do so.

2. Employees should refer to *Administrative Guide Policy 4.4.09, Ethical Conduct/Gift Policy*, regarding gratuities, gifts, or personal favors from vendors, patients or visitors.

Campus Police and Security Measures:

- 1. Employees finding property on the University premises must deliver such property to the Campus Police Department ((501) 686-7777) where a lost and found service is provided.
- 2. Employees must make all packages, handbags, purses, tote bags, briefcases, shopping bags, or other containers being brought into or taken from the University buildings available for inspection upon request by supervisors or the Campus Police Department.
- 3. Employees **must not**, under any circumstances, bring unauthorized firearms or weapons of any kind onto the University premises.
- 4. Employees must not commit any criminal act on the University premises, or against patients, visitors, students, or fellow employees.
- 5. Employees are strictly forbidden from stealing, misappropriating, or removing from University premises any property belonging to patients, visitors, students, contractors, or other employees of the University. This includes the removal of any University property that has been discarded and sample products.

REFERENCE

UAMS Administrative Guide Policy 3.1.03, Telephone Use Policy UAMS Administrative Guide Policy 11.4.01, Employee/Student Incident/Injury Reporting UAMS Administrative Guide Policy 11.4.15, Unsafe Equipment and Furniture UAMS Administrative Guide Policy 3.1.01, Smoking/Tobacco Use Policy UAMS Administrative Guide Policy 4.4.02, Employee Discipline UAMS Administrative Guide Policy 4.4.09, Ethical Conduct/Gift Policy UAMS Administrative Guide Policy 11.3.07, Workplace Violence Prevention Plan UAMS Administrative Guide Policy 2.1.42, HIPAA Sanctions Policy UAMS Administrative Guide Policy 2.1.08, Reporting of HIPAA Violations

Signature:

Date: December 10, 2019

Evaluation Forms

Evaluation of Postdoctoral Psychological Fellow Completed by Supervisor

Sect	tion A: Dem	ographics			
A1.	Name of Pe	ediatric Psychology Fellow			
A2.	Name of Fa	aculty Providing Rating:			
A3.	Indicate wl	nich rotation(s) is being ev	aluated:	Year:	_
	Fall				
	Winter				
	Spring				
	Summer				
	Other				
	Direct Obse	rvation			
	Case Presen	tation			
	Review of w	vritten work			
	Review of r	aw test data			
	Discussion	of clinical interaction			
	Comments :	from other staff			
	Other				
	Other				
A5.	Specify the	training experience you s	upervised		

Throughout the assessment, please use the following descriptions for the level of supervision:

Levels of Supervision Descriptions

Unexpected Intensive Supervision Required (1): Frequent and routine supervision of each activity in areas where the Fellow should be expected to function more autonomously given their education, previous training, and/or previous supervision in this area.

Expected Intensive Supervision Required (2): Frequent and routine supervision of each activity as expected throughout fellowship; use when the Fellow has no prior experience with activity or in specialty area that requires intensive training (e.g. the first rotation of Autism assessment for a general track trainee)

Moderate Supervision Required (3): Supervisor provides overall management of fellow's activities, competency attained in all but non-routine cases, depth of supervision varies as clinical needs warrant- common level of supervision through fellowship *A. Would benefit from continued focus; B. Good foundational knowledge; C. Noted area of strength*

Minimal Supervision Required (4): Rating expected at completion of postdoctoral training, competency attained at full psychology staff privilege level; however, supervision still required while in unlicensed or training status

Section B: Science Cluster

B1. Did you supervise any of the fellow's research/ science activities this rotation(s)? (Including research and evaluation methodology, ethical conduct of research with children, interdisciplinary research, and dissemination and knowledge transfer):

Yes 🗆

No \Box *If no; you can skip this section

B2. Rate the level of supervision the fellow required for each research-based objective:

	Unexpected Intensive Supervision Required	Expected Intensive Supervision Required	Moderate Supervision Required (Indicate Level a, b. c).	Minimal Supervision Required	N/A: Did not provide Supervision for this objective
Effectively uses research methodologies characteristic of pediatric psychology	1	2	3	4	
Conducts research to inform evidenced-based practice using rigorous systemic review or clinical trial methodology	1	2	3	4	
Designs research protocols that address diversity	1	2	3	4	
Teaches ethical principles to research staff and students on associated research					
projects	1	2	3	4	
Effectively presents and tailors research finding to various groups	1	2	3	4	
Leads interdisciplinary research teams	1	2	3	4	
Prepares grant applications for funding research	1	2	3	4	

B3. Post rotation(s) supervisor comments (optional): Summarize fellow's RESEARCH strengths and needs:

Section C: Professionalism (Professional values and attitudes, individual and cultural diversity, ethical, legal standards and policy, and reflective practice/ self-care)

C1. Rate the level of supervision the fellow required for each professionalism objective:

expected ensive pervision quired	Expected Intensive Supervision Required	Moderate Supervision Required (Indicate Level a,b,c).	Minimal Supervision Required	N/A: Did not provide Supervision for this objective
1	2	3	4	
				_
I	2	3	4	
	-	-		_
l	2	3	4	
1	2	3	4	
	_	_		_
1	2	3	4	
1	2	3	4	
1	2	3	4	
e	nsive ervision uired 1 1 1 1 1 1	nsive ervision Intensive Supervision Required 1 2	nsive crysion Required Intensive Supervision Required Required Intensive Supervision Required Intensive Level a,b,c). 1 2 3 1 2 3	nive ervision uiredIntensive Supervision RequiredSupervision Required Level a,b,c).Supervision Required Hequired12341234123412341234123412341234123412341234

C2. Post rotation supervisor comments (optional): Summarize fellow's **PROFESSIONALISM** strengths and needs:

Section D: Interpersonal (Communication and relational)

D1. Rate the level of supervision the fellow required for each interpersonal objective:

	Unexpected Intensive Supervision Required	Expected Intensive Supervision Required	Moderate Supervision Required (Indicate Level #)	Minimal Supervision Required	N/A: Did not provide Supervision for this objective
Provides written and oral communication that facilitates collaboration with parents families, and other professionals.	, 1	2	3	4	
Effectively facilities communication between patients, families, and other professionals	1	2	3	4	
Provides consultation to patients, families, and other professionals tailored to their Needs and understanding	1	2	3	4	
Integrates knowledge of team organization, relevant systems and policies, and relationship-building principles to promoting effective relationships among teams	1	2	3	4	
Uses effective strategies to maintain challenging relationships	1	2	3	4	

D2. Post rotation supervisor comments (optional): Summarize fellow's INTERPERSONAL strengths and areas of need:

Section E: Application (Competency domains pertinent to a pediatric psychologist's clinical practice, including evidence-based practice, assessment, intervention, and consultation)

E1. Did you supervise any of the fellow's clinical practice activities this rotation(s)?

Yes

 \square *If no; you can skip this section No

E2. Rate the level of supervision the fellow required for each interpersona	al objective Unexpected Intensive Supervision Required	E: Expected Intensive Supervision Required	Moderate Supervision Required (Indicate Level #)	Minimal Supervision Required	N/A: Did not provide Supervision for this objective
			,		,
Independently applies knowledge of evidence-based practice, including empirical bases of assessment, intervention, and other psychological applications, clinical					
expertise, and client preferences	1	2	3	4	
Independently conducts comprehensive bio psychosocial interview with patient and Relevant caretakers to evaluate biological and psychosocial functioning related to the					
presenting health concern across commonly occurring and atypical care presentation	ns 1	2	3	4	
Independently conducts brief, targeted assessments with patient and relevant caretakers to evaluate biological and psychosocial functioning related to physical					
health or illness/injury	1	2	3	4	
Selects, administers, scores, and interprets evidence-based assessment tools appropriate for the patient for the purposes of case conceptualization, treatment planning, monitoring and evaluating treatment outcomes, and facilitating referrals					
across commonly occurring and atypical case presentations	1	2	3	4	
Demonstrates case conceptualization and treatment planning that are highly integrative across contexts and adaptive to the changing needs of patients	1	2	3	4	П
integrative across contexts and adaptive to the changing needs of patients	1	2	5	•	
Implements health and behavior interventions with fidelity to empirical models and flexibility to adapt where appropriate	1	2	3	4	
Determines situations that require different role functions and shifts tools according to meet referral needs	ily 1	2	3	4	
Applies knowledge to provide effective consult feedback and to articulate appropria recommendations in health-care settings	nte 1	2	3	4	

E3. Post rotation supervisor comments (optional): Summarize fellow's CLINICAL APPLICATION strengths and areas of need:

Section F: Education

F1. Did you supervise any of the fellow's educational activities this rotation(s)?

Yes 🗆

No \square *If no; you can skip this section

F2. Rate the level of supervision the fellow required for each interpersonal objective:

	Unexpected Intensive Supervision Required	Expected Intensive Supervision Required	Moderate Supervision Required (Indicate Level #)	Minimal Supervision Required	N/A: Did not provide Supervision for this objective
Provides education, skill development, and training in pediatric psychology for tr from a variety of disciplines	ainees 1	2	3	4	
Uses effective supervision processes (e.g., role-playing & modeling) to develop the trainee's skills in pediatric practice	he 1	2	3	4	
Modifies teaching strategies based on learner's needs unique to health-care setting	gs 1	2	3	4	

F3. Post rotation supervisor comments (optional): Summarize fellow's EDUCATIONAL strengths and areas of need:

Section G: Systems

G1. Did you supervise any of the fellow's system activities this rotation(s)?

Yes \Box No $\Box *If no$

 \square *If no; you can skip this section

G2. Rate the level of supervision the fellow required for each interpersonal objective:

	Unexpected Intensive Supervision Required	Expected Intensive Supervision Required	Moderate Supervision Required (Indicate Level #)	Minimal Supervision Required	N/A: Did not provide Supervision for this objective
Independently designs and implements systems interventions in the context of clinical work	1	2	3	4	
Works effectively with an interdisciplinary team independently	1	2	3	4	
Provides appropriate leadership for coordinating delivery of pediatric psychology Services in multiple settings	1	2	3	4	
Implements continuous performance improvements approaches in a clinical health- care context	1	2	3	4	

G3. Post rotation supervisor comments (optional): Summarize fellow's SYSTEMS strengths and areas of need:

Section H: Pediatric Psychology/ Individualized Goals

H1. Please identify the goal(s) the Supervisor and Fellow established for this rotation:

H2. Please indicate if the goal(s) were met and provide additional feedback on areas of strength and need for the Fellow.

Section H: Conclusion

H1. Overall: Post rotation supervisor comments (optional): Please provide any additional, more general positive comments regarding the fellow:

H2. Overall: Post rotation supervisor comments (optional): Please provide any additional, more general comments regarding the fellow's need of additional development or remediation, including recommendations:

H3. The Fellow HAS successfully complete the rotation(s). We have reviewed this evaluation together.

The fellow HAS NOT successfully completed the rotation(s). Unexpected Intensive Supervision was identified more often

than not in one or more areas of the competency domains. We have made a joint written remedial plan, with specific dates indicated for completion. Once completed, the rotation will be re-evaluated using another evaluation form. We have reviewed this evaluation together.

H4. Supervisor's signature:

Date: _____

H5. Fellow's signature:

Date:

SUPERVISION EVALUATION FORM Pediatric Psychology Fellowship Program

Section of Pediatric Psychology, Department of Pediatrics University of Arkansas for Medical Sciences

NAME OF TRAINEE: NAME OF FACULTY: DATE OF RATING: Primary Supervision Secondary Supervision (training hours per week)

Trainee: This evaluation will be used to help assess the teaching effectiveness of the above named faculty member. Please use the scale below in rating the faculty member's supervision in each area listed below. *Complete and then discuss with the supervisor in a face-to-face setting; provide a copy to the supervisor; and provide a copy to Dr. Brooke Yancey-Ward*, Section of Pediatric Psychology, Slot 512-21.

Rating Scale:

- 5 = Excellent
- 4 = Good
- 3 = A dequate
- 2 = Below Average
- 1 = Poor
- *NA* = *Not applicable*

General Supervision Objectives

Science

NA	1	2	3	4	5	Demonstrated knowledge of biological, cognitive, social, affective, sociocultural, and life span developmental influences on children's health and illness
NA	1	2	3	4	5	Provided and/ or reviewed scientific literature relevant to the science of Pediatric Psychology

Systems

NA	1	2	3	4	5	Understands how other systems (e.g., school, health care, state and federal policies) affect pediatric health and illness and a child's adaptation to illness
NA	1	2	3	4	5	Understands the roles of other disciplines in health service delivery systems

Professionalism

NA	1	2	3	4	5	Available for supervision during the established times as well as on an "as needed" basis
NA	1	2	3	4	5	Communicated in a professional and respectful manner relating to all, nonverbal, and written communication
NA	1	2	3	4	5	Created an environment that facilitated safe discussions of diversity, socioeconomic factors, family systems, and access to care in relation to health disparities in children

Relationships

NA	1	2	3	4	5	Willing to assume or adapt the supervisory relationship to fulfill the many roles of a
						supervisor (e.g., consultant, educator, advocate, community liaison)

NA	1	2	3	4	5	Helped develop or sustain collaborative relationships to promote healthy interprofessional team functioning characterized by mutual respect and shared values
Арр	licat	ion				
NA	1	2	3	4	5	Promoted use of current evidence-based interventions appropriate for primary care, subspecialty clinics, or inpatient consults to treat health and mental health related issues
NA	1	2	3	4	5	Understands pediatric acute and chronic illness, injury conditions, and medical management from the medical literature, including the effects of disease process and medical regimen on child emotional, cognitive, social, and behavioral development
Edu	catio	on				
NA	1	2	3	4	5	Adapts teaching methods to support my areas of strength while also developing new skill sets and knowledge
NA	1	2	3	4	5	Incorporates and/or encourages educational opportunities from other disciplines (e.g., Grand Rounds, Faculty Lectures).

1 2 3 4 1 1 2 3 4 1 1 2 3 4
1 1 7 3 1
1 1 2 3 4
4 1 2 3 4
DMMENTS:

FELLOW SIGNATURE: _____

SUPERVISOR SIGNATURE: